

WARREN COUNTY COMMUNITY COLLEGE

FINANCIAL STATEMENTS

FISCAL YEAR ENDED JUNE 30, 2015

WARREN COUNTY COMMUNITY COLLEGE
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Independent Auditors' Report

The Honorable Chairman and
Members of the Board of Trustees
Warren County Community College
Washington, New Jersey

Report on the Financial Statements

We have audited the accompanying basic financial statements of the Warren County Community College (the "College") a component unit of the County of Warren, as of and for the fiscal years ended June 30, 2015 and 2014, and the related notes to the financial statements, which collectively comprise the College's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, and audit requirements as prescribed by the Office of Management and Budget, Department of the Treasury, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the College's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the College's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

The Honorable Chairman and
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Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Warren County Community College, in the County of Warren, as of June 30, 2015 and 2014, and the changes in financial position and, cash flows thereof for the fiscal years then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter

As discussed in Note 19 to the basic financial statements, the College implemented Governmental Accounting Standards Board (“GASB”) Statement No. 68, *Accounting and Financial Reporting for Pensions – An Amendment to GASB Statement No. 27*, and GASB Statement No. 71, *Pension Transition for Contributions Made Subsequent to the Measurement Date – an amendment of GASB Statement No. 68* during the fiscal year ended June 30, 2015. Our opinion is not modified with respect to this matter. The implementation resulted in the restatement of certain balances on the Statement of Net Position and the ending balance for Net Position for the Governmental Activities as of June 30, 2014 as detailed in Note 19 to the basic financial statements.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, which follows this report and the required supplementary information pension schedules be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the College's basic financial statements. The accompanying schedules of expenditures of federal and state awards, as required by the U. S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*; and New Jersey's OMB Circulars 04-04 and 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The Honorable Chairman and
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The schedules of expenditures of federal and state awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedules of expenditures of federal and state awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated November 23, 2015 on our consideration of the College's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the College's internal control over financial reporting and compliance.

Mt. Arlington, New Jersey
November 23, 2015



NISIVOCCIA LLP

FY15 MANAGEMENT DISCUSSION AND ANALYSIS (Unaudited)

This Management Discussion and Analysis (MD & A) of Warren County Community College's ("College" or "WCCC") financial performance provides an overall review of the College's financial activities for the fiscal year ending June 30, 2015. The intent of this discussion and analysis is to look at the College's financial performance as a whole; readers also should review the financial statements, the notes to the financial statements and any management recommendations to enhance their understanding of the College's financial performance. This document is prepared by WCCC and represents management's interpretation of the financial data. It has not been audited by Nisivoccia LLP.

Overview of the Financial Statements

The College's audit is prepared under the standards prescribed by the Governmental Accounting Standards Board (GASB), which sets guidelines for financial reports prepared for public entities. The financial statements prescribed by GASB incorporate three statements:

- Statement of Net Position
- Statement of Revenues, Expenses and Changes in Fund Net Position
- Statement of Cash Flows

These statements, which follow in the presentation, demonstrate the net value of assets and the results of the College's operations, respectively, on a college-wide basis. All statements are prepared using the accrual basis of accounting similar to the accounting used by most private-sector companies. This basis of accounting takes into account all of the current year's revenues and expenses regardless of when cash is received or paid. The audit performed by Nisivoccia LLP also includes a series of notes to accompany the financial data, and an audit of federal awards and state financial assistance (referred to as the Single Audit), which is required by both federal and state entities.

Pension Liabilities

Beginning in FY2015, GASB requires college to reflect future pension liabilities in its financial statements. Warren County Community College employees participate in either the Alternate Benefits Program (ABP), which is a defined contribution plan and therefore has no future pension obligations, or the Public Employees Retirement System (PERS), which is a defined benefit plan. WCCC makes annual contributions for its PERS employees in accordance with actuarial estimates prepared for the NJ Division of Pensions. In order to reflect potential future pension liabilities in the College's financial statements, the Division of Pensions has provided data on future pension liabilities. For purposes of better reflecting the College's financial position, this Management Discussion and Analysis will show the pension liabilities as a separate line item on various schedules. Please note that FY14 financial information has been "re-stated" to reflect the new GASB standard.

The information that follows is a discussion of each of the main components of the financial report.

Statement of Net Position: College Funds

The Statement of Net Position includes assets, liabilities, in-flows and out-flows, and the resulting net position of the College. WCCC's assets are classified as either current or non-current (capital) assets. Liabilities represent future commitments that the College has made that must be recognized as a future expense. These liabilities can be either short-term or long-term. For the first time in FY15, the College is recognizing long-term pension liabilities. For comparability purposes, the data from FY14 has been restated to reflect the potential long-term pension liability for employees at Warren County Community College. Note that this pension change does not affect the overall position of the College as WCCC is not responsible for these future pension expenses (these are covered by the State of New Jersey through PERS).

The College's net position is derived by calculating the difference between assets/deferred outflows and liabilities/deferred in-flows. The net position indicates both capital assets and fund assets. As the WCCC Foundation does not hold capital assets, the Foundation's net assets represent fund assets only.

The chart below shows total and net assets for the College (exclusive of its component group, the WCCC Foundation). The overall college net position as of June 30, 2015 was \$17.2 million, reflecting the pension liability.

Statement of Net Position: College Funds (Rounded \$000)

	<u>FY15</u>	<u>FY14</u>	<u>Change</u>
Current Assets	5,457	5,226	232
Capital Assets	<u>18,013</u>	<u>18,563</u>	(550)
Total Assets	23,470	23,789	(318)
Deferred Outflows (Pension)	151	-	151
Current Liabilities	1,063	1,029	34
Non-Current Liabilities	<u>4,931</u>	<u>5,247</u>	(316)
Total, Liabilities	5,994	6,275	(281)
Deferred Inflows (Pension)	<u>468</u>	-	468
Net Position	17,159	17,513	(354)
Net Position			
Investment in Capital	18,013	18,563	(550)
Restricted	22	24	(2)
Unrestricted-Designated	3,164	2,848	317
Unrestricted-Undesignated	1,073	1,190	(117)
Pension Liability	<u>(4,795)</u>	<u>(5,111)</u>	<u>(2)</u>
Total Net Position	17,159	17,513	(353)

In order to understand the College's financial position, it is important to review each category of the net position statement: current assets, capital assets, liabilities, inflows, outflows and net position.

Current Assets

Current assets include cash and cash equivalents, accounts receivable, inventory and prepaid expenses. As the chart above indicates, the College's current assets increased in FY15 to a level just under \$5.5 million. This change represents an increase in the cash position due largely to one-time grant funds.

Capital Assets

Capital assets include facilities, building improvements, computers, furnishings and equipment and fixtures. The College's capital assets were just over \$18.0 million by the end of FY15, representing a \$550,279 decrease from the prior year. This reflects depreciation and equipment deletions, partially offset by capital assets acquired in FY15. Note that beginning in FY14, the College reduced the useful life for its desktop/laptop inventory to 4 years (from 5 years) based on the average lifecycle of those devices. This also caused an increase in depreciation expenses.

The change in capital assets by category is shown below.

<u>Asset Type</u>	<u>Capital Assets (in \$000)</u>		<u>1 Year</u>
	<u>FY15</u>	<u>FY14</u>	<u>Change</u>
Computers & Equipment	1,784	1,828	(44)
Furniture & Fixtures	1,353	1,162	191
Building Improvements	1,971	1,898	73
Building	<u>21,092</u>	<u>21,092</u>	<u>0</u>
Total	26,200	25,128	220
Less Accumulated Depreciation	(8,187)	(7,417)	(770)
Net Capital Assets	18,013	18,562	(550)

Current Liabilities

Also displayed in the *Statement of Net Position* are liabilities. Liabilities may be current or non-current (reflecting commitments to be realized in future years). Current liabilities include upcoming salary and vendor payments for services already incurred during the fiscal year, as well as unearned tuition revenue and an accrual to cover earned employee vacation time. Current liabilities as of June 30, 2015 were \$1,063,171, a slight increase from the FY14 level. For the fiscal year ending June 30, 2015, current assets exceeded current liabilities by a 5:1 basis, indicative of the College's strong financial position at that time.

Deferred Inflows, Deferred Outflows and Long-Term Liabilities

The three categories of deferred inflows, deferred outflows and long-term liabilities reflect longer-term potential assets and liabilities. The inflow and outflow categories relate to the PERS pension program. A small portion of the long-term liabilities, the Other Post-Employment Benefits (OPEB) is actually an expense of the College. The balance is the PERS liability to be paid by the State of New Jersey.

Long-Term Liabilities (Rounded \$000)

	FY15	FY14	Change
OPEB	136	136	-
PERS Liability	4,795	5,111	(316)
Total	4,931	5,247	(316)

The OPEB reflects potential sick-leave payouts for faculty members. WCCC offers a sick leave payout of up to \$8,000 for faculty who have served for ten years in a full-time position and have provided one year's advance notice of retirement. The total set aside for this liability for FY15 is \$136,000, representing the maximum allocation available for eligible employees.

As noted previously, GASB 68 requires entities to report future pension liabilities for their employees, even if they are not the entity responsible for assuming these expenses. In New Jersey, certain employees participate in the PERS pension system, which is a defined benefit plan. The New Jersey Division of Pensions has provided actuarial estimates, which show that the potential future pension expenses for WCCC employees. These long-term liabilities for FY15 and FY14 are \$4,795,048 and \$5,110,788, respectively. Note that long-term liabilities were re-stated for FY14 to reflect the GASB pension requirement.

Net Assets

The final component of the ***Statement of Net Position*** is the College's net position. Conceptually, the net position is total assets less total liabilities. Net position includes capital assets, such as buildings and equipment, as well as non-capital assets (such as cash, investments, pre-payments and receivables). Non-capital assets are classified on the next page as "restricted," "designated" or "unrestricted."

Restricted assets pertain to those funds received with donor-imposed restrictions. Restricted College funds are those held by the student clubs and organizations.

Designated assets refer to funds where the Board of Trustees has formally set-aside resources for a specific project or use.

Undesignated net assets pertain to the aggregate of residual funds that are neither restricted nor designated at this time. Note that in the combined Statement of Net Position, the categories of designated and unrestricted are combined together as "Unrestricted."

The table below displays the College net position (exclusive of Capital Assets and Foundation funds) by category:

College Net Position (Excluding Net Investment in Capital Assets) (Rounded \$000)

	1 Year			
	FY15	FY14	Change	% Change
Undesignated	1,073	1,190	(117)	-9.9%
<i>Designated: Operating</i>				
Phillipsburg Stabilization	430	300	130	43.3%
FY16 Budget	160	0	0	n/a
Academic Student Programming	44	56	(12)	-21.0%
Pathways/Salary Grant	235	275	(40)	-14.5%
Presidential Priorities	50	50	0	0.0%
<i>Designated: Current Projects</i>				
Boilers/R & R Projects	412	434	(22)	-5.0%
Computers/Technology	591	720	(129)	-17.9%
Classroom Furnishings	31	50	(19)	-37.3%
Parking Lot Replacement 2016	225	0	0	n/a
ADA Walkway	0	63	(63)	-100.0%
Summer 2015 Renovations	121	0	121	n/a
<i>Designated: Future Capital</i>	<u>864</u>	<u>900</u>	<u>(36)</u>	<u>-4.0%</u>
Total, Designated	3,164	2,848	317	11.1%
Pension Liability	(4,795)	(5,111)	316	0.0%
Total, Unrestricted	(876)	(1,073)	198	-18.4%
Restricted (Student Clubs)	22	24	(2)	-7.9%

Undesignated funds as of 6/30/2015 decreased to \$1,072,624, representing 9.9% of FY15 unrestricted expenses. This is consistent with the Board's annual goal of maintaining a set-aside of approximately 10% of expenses. This level is also in accordance with the expectations of the College's accreditor, the Middle State's Commission on Higher Education.

Designated funds represent resources allocated by the Board of Trustees for specific projects. Designated funds as of 6/30/2015 were just under \$3.2 million. Some of the Current Projects are either completed (i.e., summer 2015 renovations project) or are currently underway (such as the FY16 Budget, computers and technology, the Pathways Project and the Parking Lot replacement project). Funds also have been set aside for future renewal and replacement HVAC needs at both the Washington and Phillipsburg sites. In addition, funds have been targeted to assist the College with its transition to additional costs when the Phillipsburg School district vacates the Phillipsburg property in FY18.

The Board has previously set aside funds for future capital projects. These funds have been designated to match any campus match requirements under the General Obligation ("GO") Bonds. The Secretary of Higher Education has issued a competitive bond proposal for community colleges for the second round of GO Bonds. WCCC expects to hear the outcome of its proposal in spring 2016. If funded, WCCC will be responsible for \$800,000 in capital expenses.

The final component of net position is *restricted net position*. The funds in this category represent resources held by the College on behalf of student clubs and organizations. These funds are raised through various fundraising events undertaken by the student organizations.

Statement of Net Position: WCCC Foundation

The Statement of Net Position for the WCCC Foundation component unit is as follows:

<u>WCCC Foundation Net Position (in Rounded \$000)</u>				
	<u>FY15</u>	<u>FY14</u>	<u>1 Year Change</u>	<u>1 Year % Change</u>
Total Assets	1,093	1,073	20	1.9%
Liabilities	45	53	(8)	-15.3%
<u>Net Position</u>				
Restricted	533	532	1	0.2%
Unrestricted	514	486	28	5.8%
Total Net Position	1,047	1,019	29	2.9%

From FY14 to FY15, the net position of the Foundation increased by \$29,177. Nearly all of the increase related to unrestricted net position, which increased as a result of the Foundation's fundraising activities in 2014-15. Restricted funds include endowed funds with donor-imposed restrictions. Note that the WCCC Foundation does not own any capital assets.

Statement of Revenues, Expenses and Change in Net Position: College Funds

The next statement in the financial report is the Statement of Revenues, Expenses and Changes in Net Position (SRECPN). The SRECPN provides information about the College's revenues and expenses and shows their impact on the College's net position.

The SRECPN displays both operating and non-operating revenues. WCCC's operating revenues primarily are student revenues (tuition and fees) and government grants (primarily financial aid). Non-operating revenues comprise state and local appropriations, including capital appropriations.

The SRECPN for College funds (excluding Foundation resources) is shown on the next page. Please note that the PERS net pension liability expenses have been isolated out of the total

so that a more accurate understanding of the College's financial position. Note that even excluding the PERS liability, total expenses actually exceeded total revenues in FY15. This reflects plant fund expenses (i.e. depreciation costs and the deletion of older computer equipment). These are discussed in more detail under the display of expenses.

Statement of Revenues, Expense and Changes in Net Position (College) (\$000)

	FY15	FY14	1 Year Change	1 Year % Change
<u>Operating Revenues</u>				
Student tuition and fees	4,820	5,213	(394)	-7.6%
Federal grants and contracts	1,585	1,712	(127)	-7.4%
State/ local grants and contracts	723	948	(225)	-23.8%
Other	<u>553</u>	<u>586</u>	(33)	-5.6%
Total Operating Revenues	7,680	8,459	(779)	-9.2%
<u>Non-Operating Revenues</u>				
State appropriations	2,209	2,247	(38)	-1.7%
State ABP	216	206	10	5.0%
County appropriations	1,877	1,877	0	0.0%
Misc./Investment Income	<u>35</u>	<u>29</u>	6	22.5%
Total Non-Operating Revenues	4,337	4,359	(22)	-0.5%
Total Revenues	<u>12,017</u>	<u>12,818</u>	(800)	-6.2%
Expenses excl. Pension	<u>12,370</u>	<u>12,325</u>	45	0.4%
Subtotal, Revenue vs. Expenses	(353)	493		
Pension (PERS) Expense	2	5,111		
Total, Revenue vs. Expenses with PERS Expense	(354)	(4,618)		

Operating Revenues

Total FY15 College operating revenues were below the FY14 level. This decrease can be attributed to enrollment decreases in both credit and non-credit offerings. Student tuition and fees represented \$4.8 million of the total operating revenue, down from approximately \$5.2 million in FY14. Note that in the SRECNP, student tuition and fees paid through financial aid funds are shown under their funding source (federal or state grants).

Federal grants declined in FY15, reflecting a reduction in federal Pell grant funds due to an enrollment reduction, as well as slight declines in both the Federal Health Professions Operating Grant (HPOG) and Perkins (Vocational) grant funds.

State grant funds also decreased in FY15. This is related a fluctuation in one-time spending through state technology grants (Equipment Leasing Fund and Higher Education Technology

Infrastructure) funds. WCCC received a total of \$371,808 in funding from these sources in FY14 and \$177,732 in FY15. Technology funds have been used for on-time purchases for classroom needs and for implementation of the new Enterprise Resource Planning (ERP) software (Jenzabar EX).

Other revenues include rental payments, bookstore commission income and student club income. The slight decrease in this category during FY15 primarily reflects a reduction in bookstore commissions. On-campus bookstore revenues have been steadily declining as students seek other options for textbooks, such as book rental or procurement through on-line vendors.

Gross Tuition and Fee Revenues

The SRECNP displays tuition and fees by funding source. Tuition and fees paid by state and federal financial aid funds are categorized under state or federal grants. This means that if a student receives a Pell grant, the revenue is recorded as federal funds, rather than tuition and fees. The next display shows total (gross) tuition and fee revenues for FY13 through FY15.

Gross Tuition and Fee Revenues (Rounded \$000)

	FY15	FY14	1 Year		2 Year	
			Change	FY13	Change	FY13
Revenue-Credit Programs	4,717	4,986	(270)	5,432	(715)	
Write-off of Prior Bad Debt	(50)	(168)	117	(277)	227	
Revenue-Non-Credit Programs	<u>1,685</u>	<u>2,077</u>	<u>(392)</u>	<u>2,237</u>	<u>(551)</u>	
Total	6,352	6,896	(544)	7,391	(1,039)	
	FY15	FY14	1 Year		2 Year	
			Change	FY13	Change	FY13
Audited Credits	40,350	38,974	3.5%	42,122	-4.2%	
Per Credit Charges	142.00	137.00	3.6%	133.00	6.8%	

As the chart above indicates, there was a decrease in gross tuition and fees, reflecting enrollment decreases in both credit and non-credit programs. This is part of an overall national and New Jersey trend of enrollment reductions at community colleges after several years of steep enrollment increases. This decrease is not as apparent in the comparison of audited credit hours, however, as dual enrollment credits are included in audited credits. There was a significant increase in dual enrollment students in FY15.

Note that the write off of prior year debt is lower than in prior years. This is because the College tightened its write-off policies in FY13 and FY14 so that much of its older debt has already been written off the College's financial reports. WCCC, however, continues to collect aged debt even if it has been officially "written-off" its financial books.

Non-Operating Revenues

State and county appropriations, along with investment income, are classified as non-operating revenue. As a public county college, WCCC relies on these annual subsidies to meet its

operating needs, as state and county funds account for just under 35% of the College's total expenses.

For FY15, *County funding* was \$1,877,106, the same level as provided over the past three years. State appropriations are determined through a sector-wide funding formula that considers several factors, including enrollment. *The State appropriation* of \$2,208,882 reflects a slight decrease from FY14. State Alternate Benefit Funding (ABP) is a reimbursement for state pension contributions for eligible employees. These reimbursements are based on actual pension payments made by the College on behalf of its employees.

Miscellaneous revenue includes testing fees, facility rental income and investment income.

Operating Expenses by Functional Spending Categories

Expenses related to the operation of the College can be displayed by the functional categories unique to college and universities. The chart below shows expenses by category for College funds for the last two years.

<u>Category</u>	<u>FY15</u>	<u>FY14</u>	<u>1 Year Change</u>	<u>1 Year % Change</u>
Instruction	5,096	5,210	(114)	-2.2%
Institutional Support	2,005	1,898	107	5.6%
Public Service	571	596	(25)	-4.2%
Academic Support	1,138	1,131	7	0.6%
Physical Plant	1,264	1,237	27	2.2%
Student Support	895	1,039	(144)	-13.9%
Capital Expense	67	44	23	53.3%
Scholarships/Aid	345	309	36	11.6%
Debt Service	27	0	27	n/a
Depreciation/Deletions	962	860	102	11.9%
Total	12,370	12,325	45	0.4%
Pension Expense	2	5,111		
Total	12,372	17,436		

As the chart above indicates, total FY 15 expenses (exclusive of Pension Expense) did not vary much from the FY14 level. Note, however that there have been fluctuations in a few of the categories. Some of these variations were the result of some re-categorization of expenses that were made with the new Jenzabar chart of accounts. In other cases, there were some spending changes as noted below.

Two areas where expenses decreased in FY15 were in *Student Support* and *Instruction*. The Student Support reduction reflects both staffing turnover (one position from this department was eliminated) and also a re-categorization of expenses in FY15. The reduction in *Instruction*

reflects a decline in customized training instructional expenses. The full decline of \$276,000 in customized training instructor costs was partially offset by other instructional increases.

The increase in **Institutional Support** reflects increases across several categories, including legal fees, pension, postage and credit card expenses. An increase in **Scholarships/Aid** reflects additional stipends awarded to students through the HPOG program. This grant provides stipends to program participants for books, uniforms and childcare expenses.

The category of **Depreciation/Deletions** reflect not only the annual depreciation calculations, but also the deletion of \$192,000 in older computer assets from the College's inventory. These computers were fully depreciated and replaced by newer equipment through the Equipment Leasing Fund grant.

A new category for FY15 is **Debt Service**. This is related to the College's Equipment Leasing Fund grant (ELF). The College is obligated to pay 25% of the annual debt service for grant funds received under ELF.

Finally, as noted previously, expenses have been adjusted to reflect the recognition of pension expense costs in FY14. In the combined SRECNP, these expenses are recognized under the category of Institutional Support. FY14 expenses were re-stated to reflect the PERS Net Pension liability.

Expenses by Natural Spending Categories

Expenses also can be categorized by "natural" groupings that reflect spending type. These expenses for College funds (excluding the WCCC Foundation) are shown in the page.

While overall expenses increased only .4%, there were some expense changes of note among functional expense categories.

The largest segment of operating costs are employee costs, which totaled nearly \$7.4 million in FY15. These represent 71% of the College's unrestricted operating expenses (excluding customized training services, which are not considered unrestricted expenses). **Employee Salaries** increased by \$118,359, reflecting salary increases and the annualized costs of FY14 new hires. Of note is that **Employee Fringe Benefits** costs actually declined slightly in FY15. This reflects both increases in employee co-pay requirements and pension savings from the 2011 pension reform.

Customized Training Services decreased significantly in FY15. This reflects lower enrollments in these contracted programs for the 2014-15 year. Changes in most of the other non-salary categories are more reflective of changes in expense categories rather than actual shifts in expenses. For example, Perkins Grant expenses are now included under **Materials and Supplies** (as these expenses are educational supplies), rather than under equipment or capital.

Spending changes in **Scholarships** and **Depreciation** were noted in under the analysis of changes in functional expenses.

<u>Expenses by Natural Category (Rounded \$000)</u>			<u>1 Year</u>	<u>1 Year</u>
<u>Category</u>	<u>FY15</u>	<u>FY14</u>	<u>Change</u>	<u>% Change</u>
Employee Salaries	5,549	5,431	118	2.2%
Employee Fringe Benefits	1,811	1,814	(3)	-0.2%
Employee Salaries & Benefits	7,360	7,244	115	1.6%
Non-Salaries				
<i>Materials and Supplies</i>	456	390	66	16.8%
<i>Services</i>	425	458	(32)	-7.1%
<i>Customized Training Services</i>	992	1,268	(276)	-21.7%
<i>Computing/Equipment</i>	643	636	8	1.2%
<i>Utilities/Insurance/Maint.</i>	1,126	1,088	37	3.4%
<i>Scholarships</i>	345	310	35	11.3%
<i>Other</i>	12	27	(15)	-55.4%
Subtotal, Non-Salaries	3,999	4,177	(177)	-4.2%
Total, Operating Expenses	11,359	11,421	(62)	-0.5%
Capital/Depreciation/Debt	1,011	904	107	11.9%
Total	12,370	12,325	45	0.4%
Pension Expense	2	5,111		
Total	12,372	17,436		

Statement of Revenues and Expenses: WCCC Foundation

Revenues and expenses for the WCCC Foundation, a component unit within the College's financial statements, are shown below.

<u>Foundation Revenue and Expenses (Rounded \$000)</u>			<u>1 Year</u>	<u>1 Year</u>
	<u>FY15</u>	<u>FY14</u>	<u>Change</u>	<u>% Change</u>
Foundation Revenues				
Fundraising	101	137	-36	-26.4%
Other	42	67	-25	-36.9%
Total Revenues	143	203	-61	-29.8%
Foundation Expenses	114	119	-5	-4.2%
Increase in Net Position	29	85	-56	-65.8%

Total Foundation revenues for FY15 were \$142,799 including \$100,742 in fundraising revenues from the Golf Tournament, Comedy Night and the Warren County Hall of Fame. The balance of income represents restricted scholarship income, investment income and realized/unrealized

gains. Expenses of \$113,622 included \$48,437 in direct fundraising costs and \$35,553 in scholarship payments. Revenue and expenses together resulted in a total increase in net position of \$29,177 for FY15.

Statement of Cash Flows

The third financial statement included in the audit is the Statement of Cash Flows. This statement documents the actual outlay and receipt of cash assets of the College and reconciles the decreases in cash in accordance with GASB reporting. As this schedule notes, the overall cash position was \$5,270,515 at the close of FY15.

This increase reflected a change in the College's cash position, which increased to \$4.8 million. This is related to the planned set-aside of funds for future projects, including the capital, technology and operating needs. The College expects to begin significantly drawing down these resources beginning FY16 as additional designated projects are completed. The Foundation's cash position stood at \$464,043 at the close of FY15.

Future Developments

This section is intended to focus on prospective issues that may affect the College's financial position in future years. There are five issues of note:

Strategic Planning

In December 2014, the Board of Trustees adopted its latest Strategic Planning to cover the 2014-2019 period. The areas of focus detailed in the new plan are as follows:

- Outcomes Assessment and Program Review
- Developmental Education
- Workforce and Economic Development
- Human Resource Planning
- Facilities Planning
- Enrollment and Retention
- Distance Education
- ERP Replacement (Jenzabar Project)

Activities are now underway to implement initiatives in each of these areas.

Technology Upgrades

In FY13, the College was awarded \$917,000 in state bond funds to support equipment and infrastructure needs, including the replacement of student and financial information systems. A total of \$500,000 will be provided through the Equipment Leasing Fund (ELF) and \$417,000 through the Higher Education Technology Infrastructure (HETI) program. As a condition of these grants, the College must match at least \$417,000 for the HETI funds and pay 25% of the

debt service on its ELF share. The Board of Trustees designated net position in FY13 to cover these matching requirements.

Since the awarding of these funds, the College has renovated nearly all of its computer labs and implemented many of its planned server room upgrades. An additional computer lab (Room 215) has been added and another lab has been expanded to 24 seats. The costs for these upgrades was supported through FY15 ELF Funds. The College's share of ELF Debt Service for payments will begin in FY16 or began in FY15.

In September 2013, the College entered into an agreement with Jenzabar to upgrade its Enterprise Resource Planning (ERP) system to their EX platform. This system supports the College's admission, registration, advising, purchasing, general ledger, accounts receivable and accounts payable activities. In addition to these the base ERP system, the College also purchased a new Learning Management System (LMS) to offer on-line courses, retention software and a mobile web product for students.

During the summer of 2015, nearly all of the conversion was completed and several other changes (including an on-line purchasing system and a new accounting structure) were implemented. The new LMS also was piloted in summer 2015 and all courses were converted to this system in fall 2015. The new mobile product was implemented in fall 2015. The final module, the retention software, will transition into use beginning in spring 2016.

Enrollment Changes and Budget Challenges

After experiencing a 108% FTE enrollment increase from FY03 to FY11, the College experienced its first enrollment correction in FY12. This trend continues through FY15.

WCCC's enrollment trends over the past six years mirror regional and national trends. There was an enormous growth in community college enrollment right after the 2008 recession. This also was fueled by an expansion in financial aid eligibility, especially for those who recently became unemployed. Enrollment grew significantly from FY09 through FY11.

Enrollment began levelling off nationally and at WCCC in FY12. There were several reasons for this. First, the economy began to improve. As employment opportunities began to open up, students, particularly adult students, had options besides attending college. Second, health insurance changes no longer required dependent students to attend college full-time to remain on a family health plan. As a result, community colleges saw some decline in full-time enrollment in favor of part-time enrollment. Third, regional demographic trends did not support enrollment growth. In Warren County, the high school graduating classes have dropped each year since a peak in 2008. The fourth enrollment challenge has been caused by changes in federal financial aid eligibility, beginning in FY12. These included stricter Satisfactory Academic Progress Standards and the elimination of the summer Pell grants in summer 2013, which have negatively affected some students.

WCCC's enrollment trends mirror those of other NJ community colleges. Where the College has differed from its peers has been in how it managed enrollment fluctuations. When

enrollment skyrocketed, WCCC did not add new full-time employees or develop plans for large new programs or facilities. Instead, the College and the Board recognized that the enrollment growth was a temporary phenomenon and that WCCC would likely experience a downward enrollment correction within a few years. Instead of adding staff and augmenting the operating budget, the Board made selective one-time capital or funded operating projects to support short-term program or service enhancements. As a result, the College is not in the position of making that drastic budget cuts to meet revenue shortfalls.

WCCC anticipates a decline in enrollments during FY16, again mirroring the patterns also felt by other NJ community colleges. The College has built this into the FY16 budget and multi-year financial plan and has set aside contingency funds to cover enrollment shortfalls. As part of its strategy of coping with additional budget constraints, the College also has adopted a hybrid teaching/administrative job classification ("College Lecturers") to support both instructional and academic/student support needs. These 12-month positions allow the College to address functions and services outside of the normal 30 week faculty teaching schedule.

Also note that WCCC also has significantly expanded its dual enrollment program, to serve local high school students. Dual enrollment, while not generating significant revenue for the college, does allow WCCC to continue to reach out to the community and serve a larger population base in Warren County.

Capital Projects

During summer 2014, the College completed the ADA walkway project and installed a new walkway to the main entrance to replace the existing pavers. The expenses for this project are reflected in the FY15 audit. In summer 2015, the College undertook a series of smaller capital projects, such as parking lot repairs and a renovation of the Instructional Support Center. During summer 2016, there are plans to replace the main parking lot in Washington. Funds for these projects have previously been designated by the Board and shown under the Unrestricted-Designated fund balances.

The College envisions additional capital needs going forward for both renewal and replacement and programmatic needs. As the campus buildings age, it will be necessary to set aside funds to address replacement needs. The Board continues to designate funds to cover future HVAC and roofing projects. In addition, the College has set aside capital funds to support matching requirements of state bond funds. The College will apply for state capital funds in 2016 to support additional classroom needs.

Reaccreditation

Finally, WCCC is evaluated every 5 years for reaccreditation by the Middle States Commission on Higher Education. The College was last re-accredited in 2013 and is due for its next reaccreditation review in spring 2018. As reaccreditation is a multi-year process, the College will again begin its reaccreditation efforts in spring 2016. Preliminary training for this process occurred during fall 2015.

FINANCIAL STATEMENTS

WARREN COUNTY COMMUNITY COLLEGE
STATEMENT OF NET POSITION
JUNE 30, 2015 AND 2014

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	2015	Restated 2014
ASSETS		
Current Assets:		
Cash and cash equivalents	\$ 5,244,241	\$ 4,760,127
Investments	624,068	619,816
Restricted cash and cash equivalents	26,274	24,702
Receivables:		
Student accounts receivable (net of allowance for doubtful accounts of \$553,773 for 2015 and \$513,459 for 2014)	268,061	223,140
Third-party receivables	379,609	591,180
Other restricted receivables	4,500	10,000
Prepaid expenses	3,525	68,295
Total Current Assets	6,550,278	6,297,260
Noncurrent Assets:		
Capital Assets:		
Depreciable Buildings and Building Improvements and Furniture, Machinery and Equipment	18,012,718	18,562,997
Total Noncurrent Assets	18,012,718	18,562,997
TOTAL ASSETS	24,562,996	24,860,257
DEFERRED OUTFLOWS OF RESOURCES		
Changes in Assumptions - Pensions	150,782	_____
TOTAL DEFERRED OUTFLOWS OF RESOURCES	150,782	_____
LIABILITIES		
Current Liabilities:		
Accounts payable	763,868	761,644
Scholarship payable	35,553	41,454
Accrued compensated absences payable	155,913	125,161
Unearned revenue	152,856	153,706
Total Current Liabilities	1,108,190	1,081,965
Non-Current Liabilities	4,931,048	5,246,788
TOTAL LIABILITIES	6,039,238	6,328,753
DEFERRED INFLOWS OF RESOURCES		
Investment Gains - Pension	285,759	_____
Changes in Proportions - Pensions	182,501	_____
TOTAL DEFERRED INFLOWS OF RESOURCES	468,260	_____
NET POSITION		
Net investment in capital assets	18,012,718	18,562,997
Restricted	555,181	556,036
Unrestricted/(Deficit)	(361,619)	(587,529)
TOTAL NET POSITION	\$ 18,206,280	\$ 18,531,504

THE ACCOMPANYING NOTES TO FINANCIAL STATEMENTS
ARE AN INTEGRAL PART OF THIS FINANCIAL STATEMENT

WARREN COUNTY COMMUNITY COLLEGE
STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION
FOR THE FISCAL YEARS ENDED JUNE 30, 2015 AND 2014

	2015	Restated 2014
Operating Revenue:		
Student tuition and fees	\$ 4,819,577	\$ 5,213,273
Federal grants and contracts	1,584,673	1,711,739
State and local grants and contracts	722,982	948,360
Foundation revenue	142,799	203,439
Other	<u>553,098</u>	<u>585,749</u>
 Total Operating Revenue	 <u>7,823,129</u>	 <u>8,662,560</u>
Operating Expenses:		
Instruction	5,096,281	5,210,335
Institutional support	2,006,393	7,008,541
Public service	570,666	595,591
Academic support	1,137,826	1,131,188
Operation and maintenance of plant	1,263,971	1,237,232
Student support	895,458	1,039,486
Capital expenses	66,779	43,550
Scholarships and student aid	345,101	309,366
Foundation expenses	113,622	118,663
Debt Service	27,105	
Depreciation	<u>962,314</u>	<u>860,329</u>
 Total Operating Expenses	 <u>12,485,516</u>	 <u>17,554,281</u>
 Operating Loss	 <u>(4,662,387)</u>	 <u>(8,891,721)</u>
Nonoperating Revenue:		
State appropriations	2,208,882	2,247,240
State Alternate Benefits Plan	215,869	205,606
County appropriations	1,877,106	1,877,106
Miscellaneous	33,196	27,073
Investment income	<u>2,110</u>	<u>1,754</u>
 Total Nonoperating Revenue	 <u>4,337,163</u>	 <u>4,358,779</u>
 Change in Net Position	 <u>(325,224)</u>	 <u>(4,532,942)</u>
 Net Position- Beginning of Year	 <u>18,531,504</u>	 <u>23,064,446</u>
 Net Position - End of Year	 <u>\$ 18,206,280</u>	 <u>\$ 18,531,504</u>

THE ACCOMPANYING NOTES TO FINANCIAL STATEMENTS
ARE AN INTEGRAL PART OF THIS FINANCIAL STATEMENT

WARREN COUNTY COMMUNITY COLLEGE
STATEMENT OF CASH FLOWS
FOR THE FISCAL YEARS ENDED JUNE 30, 2015 AND 2014

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	2015	Restated 2014
CASH FLOWS FROM OPERATING ACTIVITIES		
Cash received from students for tuition and fees	\$ 6,401,928	\$ 6,980,235
Grants and contracts received	725,303	987,536
Payments to suppliers	(3,744,444)	(4,391,178)
Payment for employee salaries and benefits	(7,371,074)	(7,214,986)
Other receipts	553,097	585,052
Net Cash Used for Operating Activities	<u>(3,435,190)</u>	<u>(3,053,341)</u>
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES		
Cash received from state appropriations	2,208,882	2,247,240
Cash received from state appropriations - Alternate Benefits Plan	215,869	205,606
Cash received from county appropriations	1,877,106	1,877,106
Cash received from other non-operating activities	33,196	27,073
Net Cash Provided by Noncapital Financing Activities	<u>4,335,053</u>	<u>4,357,025</u>
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES		
Purchase of capital assets	(412,035)	(963,567)
Net Cash Used for Capital and Related Financing Activities	<u>(412,035)</u>	<u>(963,567)</u>
CASH FLOWS FROM INVESTING ACTIVITIES		
Investment income	2,110	1,754
Purchases of investments	(147,524)	(22,380)
Proceeds from sales of investments	162,344	4,800
Assets converted to cash	(1,500)	
Interest and dividends - reinvested	(14,517)	(9,175)
Unrealized gains/losses	(3,055)	(37,752)
Net Cash Used for Investing Activities	<u>(2,142)</u>	<u>(62,753)</u>
Net Increase/(Decrease) in Cash and Cash Equivalents	485,686	277,364
Cash and Cash Equivalents - Beginning of Year	<u>4,784,829</u>	<u>4,507,465</u>
Cash and Cash Equivalents - End of Year	<u>\$ 5,270,515</u>	<u>\$ 4,784,829</u>
Reconciliation of operating loss to net cash used for operating activities:		
Operating Loss	\$ (4,662,387)	\$ (8,891,721)
Adjustment to reconcile operating loss to net cash used for operating activities:		
Depreciation	962,314	860,329
Changes in assets and liabilities:		
(Increase)/Decrease in Student accounts receivable	(44,921)	62,146
(Increase)/Decrease in Grant receivables		10,353
(Increase)/Decrease in Third-party receivables	211,571	432,988
(Increase)/Decrease in Other restricted receivables	5,500	(10,000)
(Increase)/Decrease in Prepayments and other assets	64,770	97,981
(Increase)/Decrease in Deferred Outflows of Resources	(150,782)	
Increase/(Decrease) in Accounts payable	2,224	(717,632)
Increase/(Decrease) in Scholarships payable	(5,901)	(2,749)
Increase/(Decrease) in Accrued compensated absences payable	30,752	(3,801)
Increase/(Decrease) in Unearned revenue	(850)	(2,023)
Increase/(Decrease) in Non current liabilities payable	(315,740)	5,110,788
Increase/(Decrease) in Deferred Inflows of Resources	<u>468,260</u>	
Net Cash Used for Operating Activities	<u>\$ (3,435,190)</u>	<u>\$ (3,053,341)</u>

THE ACCOMPANYING NOTES TO FINANCIAL STATEMENTS
 ARE AN INTEGRAL PART OF THIS FINANCIAL STATEMENT

WARREN COUNTY COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
FISCAL YEAR ENDED JUNE 30, 2015

Note 1: Organization and Summary of Significant Accounting Policies

Warren County Community College (the "College") is an institution of higher education and a governmental unit and instrumentality of the State of New Jersey as provided by the County College Act, N.J.S.A. 18A:64A.

Basis of Accounting

The Warren County Community College's financial statements are based on all applicable Governmental Accounting Standards Board (GASB) pronouncements.

The College makes a distinction between operating and non-operating revenues and expenses. The College's policy for defining operating activities as reported on the Statement of Revenues, Expenses and Changes in Net Position are those that generally result from exchange transactions such as payments received for providing services and payments made for services or goods received. Nearly all of the College's expenses are from exchange transactions. Certain significant revenue streams relied upon for operations are recorded as non-operating revenues, as defined by GASB Statement No. 34, including state and county appropriations as well as investment income. Restricted resources are spent and tracked at the discretion of the College within the guidelines of donor restrictions, if any.

Reporting Entity

Governmental Accounting Standards Board publication, Codification of Governmental Accounting and Financial Reporting Standards, Section 2100, "Defining the Financial Reporting Entity" establishes standards to determine whether a governmental component unit should be included in the financial reporting entity. The basic criterion for inclusion or exclusion from the financial reporting entity is the exercise of oversight responsibility over agencies, boards and commissions by the primary government. The exercise of oversight responsibility includes financial interdependency and a resulting financial benefit or burden relationship, selection of governing authority, designation of management, ability to significantly influence operations, and accountability for fiscal matters. In addition, certain legally separate, tax-exempt entities that meet specific criteria (i.e. benefit of economic resources, access/entitlement to economic resources, and significance) should be included in the financial reporting entity. Accordingly, the Warren County Community College is a component unit of the County of Warren under the provisions of Governmental Accounting Standard Board Codification Section 2100.

The Warren County College Foundation (the Foundation) is a legally separate, tax-exempt entity that was established exclusively to carry out charitable, educational functions that benefit the College, its students, faculty and staff. The College appoints a voting majority of the Foundation's board. All financial resources of the Foundation are held for the direct benefit of the College or its constituents and the College has the ability to access these significant resources. As a result, the Foundation is considered a component unit of the College and is blended into the financial statements accordingly.

WARREN COUNTY COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
FISCAL YEAR ENDED JUNE 30, 2015
(Continued)

Note 1: Summary of Significant Accounting Policies (Cont'd)

Measurement Focus

The financial statements of the College have been prepared using the total economic resources measurement focus and the accrual basis of accounting, and conform to generally accepted accounting principles in the United States of America as applicable to colleges and universities. For financial reporting purposes, the College utilizes the business-type activities model.

Under the terms of grant and other agreements, the College may fund certain programs by a combination of specific cost-reimbursement grants, categorical block grants, other restricted funds and general revenue. Therefore, when program expenses are incurred, both restricted and unrestricted net position may be available to finance the program. It is the College's policy to first apply cost-reimbursement grants and other restricted resources to such programs, followed by general revenue.

Fund Accounting

In order to ensure observance of limitations and restrictions placed on the use of the resources available to the College, accounts are maintained in accordance with the principles of "fund accounting". This is the procedure by which resources for various purposes are classified for accounting and internal reporting purposes into funds that are in accordance with activities or objectives specified. Separate accounts are maintained for each fund; however, in the accompanying financial statements, funds have been combined in order to comply with the requirements of eliminating internal revenue and expense charges and to meet the financial reporting requirements under accounting principles generally accepted in the United States of America as promulgated by GASB.

Within each fund group, fund balances restricted by outside sources are so indicated and are distinguished from Unrestricted Funds allocated to specific purposes by action of the governing board. Restricted Funds may only be utilized in accordance with the purposes established by the donor or grantor of such funds, and are in contrast with Unrestricted Funds over which the governing board retains full control to use in achieving any of its institutional purposes.

The College uses encumbrance accounting for internal accounting and reporting. Under encumbrance accounting, purchase orders, contract and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation.

The College accounts for its financial transactions through the following separate funds:

Operating Fund – to account for funds which are expendable for any purpose in performing the primary objectives of the College, including tuition and student fees funds.

Restricted Fund – to account for those funds expendable for operating purposes, but restricted by donors and other outside agencies, as to the specific purposes for which they may be expended.

Accounts included in the Restricted Funds are:

College Funds – to account for state and local grant revenue and expenses as well as student club activities.

WARREN COUNTY COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
FISCAL YEAR ENDED JUNE 30, 2015
(Continued)

Note 1: Summary of Significant Accounting Policies (Cont'd)

Foundation Funds – to account for revenue and expenses of funds for the Warren County Community College Foundation.

Plant Fund – to account for funds expended for property and equipment.

Net Position:

Net position represents the difference between assets, deferred inflows and outflows, and liabilities. Net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balance of any borrowing used for the acquisition, construction, or improvement of those assets. Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the College or through external restrictions imposed by creditors, grantors, or laws or regulations of other governments. The College's policy is to first apply restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net position is available.

Compensated Absences:

The College accounts for compensated absences (e.g., unused vacation, sick leave) as directed by GASB Statement No. 16, *Accounting for Compensated Absences*. A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

College employees are granted varying amounts of vacation and sick leave in accordance with the College's personnel policy or appropriate labor contract. Employees can accrue up to a one-year allocation of vacation leave. Upon termination, employees are paid for accrued vacation. The College's policy permits employees to accumulate unused sick leave and carry forward the full amount to subsequent years. Upon retirement, faculty who have worked at the College for 10 or more years shall be paid by the College for up to \$8,000 in unused sick leave in accordance with their contract. The College has established a long-term liability equivalent to the number of faculty with 10 or more years of service.

In the Statement of Net Position, the liabilities whose average maturities are greater than one year should be reported in two components – the amount due within one year and the amount due after one year.

Inventory

The College had no inventory at June 30, 2015 or 2014.

Income Taxes

The College, as an instrumentality of the State of New Jersey and therefore a governmental entity, has determined itself to be a tax-exempt organization and not subject to either federal or state income taxes. The Warren County Community College Foundation, as a 501(c)(3) organization, also is not subject to taxes.

WARREN COUNTY COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
FISCAL YEAR ENDED JUNE 30, 2015
(Continued)

Note 1: Summary of Significant Accounting Policies (Cont'd)

Allowance for Uncollectible Accounts:

The College had an allowance for uncollectible accounts of \$553,793 and \$513,459 at June 30, 2015 and 2014, respectively. The allowance for uncollectible accounts consists of all items that are currently 365 days or more overdue as well as 80% of the receivables over 120 days.

Management Estimates:

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Note 2: Cash, Cash Equivalents, and Investments

Cash and cash equivalents include petty cash, change funds, amounts in deposits, and short-term investments with maturities of three months or less.

Investments are presented in the financial statements in the aggregate at fair value based on quoted market prices. The College's investments for the years ended June 30, 2015 and 2014 consisted of investments with the New Jersey Cash Management Fund.

GASB statement #40 requires disclosure of the level of custodial credit risk assumed by the College in its cash, cash equivalents and investments, if those items are uninsured or unregistered. Deposits are exposed to custodial credit risk if they are not covered by depository insurance and the deposits are uncollateralized, collateralized with securities held by the pledging financial institution or collateralized with securities held by the pledging financial institution's trust department or agent but not in the depositor-government's name. Custodial credit risk is the risk that in the event of a bank failure, the College's deposits may not be returned.

Interest Rate Risk – In accordance with its formal cash management plan, the College ensures that any deposit or investment matures within the time period that approximates the prospective need for the funds, deposited or invested, so that there is not a risk to the market value of such deposits or investments.

Credit Risk – The College limits its investments to those authorized in its formal cash management plan which are those permitted under state statute as detailed on the following pages.

New Jersey statutes permit the deposit of public funds in institutions located in New Jersey, which are insured by the Federal Deposit Insurance Corporation (FDIC) or by any other agencies of the United States that insure deposits or the State of New Jersey Cash Management Fund.

New Jersey statutes require public depositories to maintain collateral for deposits of public funds that exceed insurance limits as follows:

The market value of the collateral must equal 5% of the average daily balance of public funds; and

WARREN COUNTY COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
FISCAL YEAR ENDED JUNE 30, 2015
(Continued)

Note 2: Cash, Cash Equivalents, and Investments (Cont'd)

If the public funds deposited exceed 75% of the capital funds of the depository, the depository must provide collateral having a market value equal to 100% of the amount exceeding 75%.

All collateral must be deposited with the Federal Reserve Bank, the Federal Home Loan Bank Board or a banking institution that is a member of the Federal Reserve System and has capital funds of not less than \$25,000,000.

Cash and cash equivalents of the College as of June 30, 2015 consisted of the following:

	College	Foundation	Total
Cash, Checking and Cash Equivalents	\$ 1,404,226	\$ 464,043	\$ 1,868,269
New Jersey Cash Management Fund	<u>3,402,246</u>		<u>3,402,246</u>
	<u>\$ 4,806,472</u>	<u>\$ 464,043</u>	<u>\$ 5,270,515</u>

Cash and cash equivalents of the College as of June 30, 2014 consisted of the following:

	College	Foundation	Total
Cash, Checking and Cash Equivalents	\$ 1,262,067	\$ 441,765	\$ 1,703,832
New Jersey Cash Management Fund	<u>3,080,997</u>		<u>3,080,997</u>
	<u>\$ 4,343,064</u>	<u>\$ 441,765</u>	<u>\$ 4,784,829</u>

The carrying amount of the College's cash and cash equivalents at cost at June 30, 2015 was \$5,270,515 and the bank balance was \$5,350,607. The \$3,402,246 with the New Jersey Cash Management Fund was uninsured and unregistered. The carrying amount of the College's cash and cash equivalents at cost at June 30, 2014 was \$4,784,829 and the bank balance was \$4,939,593. The \$3,080,997 with the New Jersey Cash Management Fund was uninsured and unregistered.

Investments

New Jersey statutes permit the College to purchase the following types of securities:

1. Bonds or other obligations of the United States of America or obligations guaranteed by the United States of America;
2. Government money market mutual funds;
3. Any obligation that a federal agency or a federal instrumentality has issued in accordance with an act of Congress, which security has a maturity date not greater than 397 days from the date of purchase, provided that such obligation bears a fixed rate of interest not dependent on any index or other external factor;
4. Bonds or other obligations, having a maturity date not more than 397 days from the date of purchase, approved by the Division of Investment of the Department of the Treasury for investment by local units;

WARREN COUNTY COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
FISCAL YEAR ENDED JUNE 30, 2015

Note 2: Cash, Cash Equivalents, and Investments (Cont'd)

Investments (Cont'd)

5. Local government investment pools;
6. Deposits with the State of New Jersey Cash Management Fund; or
7. Agreements for the repurchase of fully collateralized securities if:
 - a. the underlying securities are permitted investments pursuant to paragraphs 1 and 3 above;
 - b. the custody of collateral is transferred to a third party;
 - c. the maturity of the agreement is not more than 30 days;
 - d. the underlying securities are purchased through a public depository as defined in statute; and
 - e. a master repurchase agreement providing for the custody and security of collateral is executed.

As of June 30, the actual changes in the fair market value of the Foundation's investments consisted of the following:

	<u>2015</u>	<u>2014</u>
Balance July 1	\$ 619,816	\$ 555,309
Investment activity:		
Realized gain/(loss) on investments	\$ 3,055	\$ 37,752
Dividend and Interest Income	14,517	9,175
Assets Converted to Cash	1,500	
Sale of Investments	(162,344)	(4,800)
Purchase of Investments	<u>147,524</u>	<u>22,380</u>
	<u>4,252</u>	<u>64,507</u>
Balance June 30	<u><u>\$ 624,068</u></u>	<u><u>\$ 619,816</u></u>

	<u>June 30, 2015</u>		<u>June 30, 2014</u>	
	<u>Cost Value</u>	<u>Fair Value</u>	<u>Cost Value</u>	<u>Fair Value</u>
	<u><u>\$ 618,298</u></u>	<u><u>\$ 624,068</u></u>	<u><u>\$ 602,387</u></u>	<u><u>\$ 619,816</u></u>
Mutual Funds	<u><u>\$ 618,298</u></u>	<u><u>\$ 624,068</u></u>	<u><u>\$ 602,387</u></u>	<u><u>\$ 619,816</u></u>
	<u><u>\$ 618,298</u></u>	<u><u>\$ 624,068</u></u>	<u><u>\$ 602,387</u></u>	<u><u>\$ 619,816</u></u>

WARREN COUNTY COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
FISCAL YEAR ENDED JUNE 30, 2015
(Continued)

Note 3: Student Accounts Receivable

Unpaid student accounts are charged to student accounts receivable, and students are notified of payments due to the College. No provision for delinquent penalty interest is provided. However, any grade or transcript release or future registration will be denied to any student with an unpaid obligation due to the College. The College does pursue collection through an agency, including litigation, if payment is not received during the next semester. During the fiscal year ended June 30, 2015, the College used the services of two collection agents. Fees charged by these agents ranged from 25% to 35% of the amount collected.

As of June 30, 2015 and 2014, accounts receivable from students amounted to \$821,834 and \$736,599, respectively, excluding the allowance for doubtful accounts in the amount of \$553,773 for the fiscal year ending 2015 and \$513,459 in 2014. The allowance for doubtful accounts recorded for the fiscal year ended 2015 amounted to \$553,773 as a result of the following provision rates applied to the receivable balance per receivable aging category.

Age in Days	Provision Rate
121-365	80%
365 and over	100%

The College's policy is to write off any student accounts that have been outstanding for more than three years.

Note 4: Third-Party Receivables

As of June 30, 2015 and 2014, the College had third party-receivables in the amounts of \$379,609 and \$591,180, respectively. This receivable consists mainly of \$67,144 in state grant and pension reimbursements and \$168,967 in customized training revenues in fiscal year 2015. As of June 30, the College had financial awards receivable in the amount of \$38,487 which is included in the third-party receivables on the statement of net position.

Note 5: Prepaid Expenses

Prepaid expenses at June 30, 2015 total \$3,525, and include a number of small pre-payments for warrantees, copier fees, and computer licenses.

WARREN COUNTY COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
FISCAL YEAR ENDED JUNE 30, 2015

(Continued)

Note 6: Capital Assets

Capital assets include property, plant equipment, and infrastructure assets, such as roads and sidewalks. Capital assets are defined by the College as assets with an initial unit cost of \$1,500 or more. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. The costs of normal maintenance and repairs that do not add to the value of the assets or materially extend assets' lives are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed. The County of Warren is responsible for the issuance of bonds and notes for the College's capital expenditures which are financed by bond ordinances. The County is also responsible for the payment of interest on issued debt and the retirement of such obligations. Accordingly, the debt is reported in the financial statements of the County of Warren. Donated fixed assets are recorded based on estimated fair market value at the time received. Capital assets were reviewed for impairment.

Capital assets are recorded at cost and consisted of the following, as of June 30, 2015 and 2014:

	Beginning Balance	Additions	Deletions	Ending Balance
Capital Assets Being Depreciated:				
Building	\$ 21,091,674			\$ 21,091,674
Building Improvements	1,898,148	\$ 73,159		1,971,307
Furniture and Fixtures	1,161,864	191,180		1,353,044
Computer and Equipment	1,828,308	147,696	\$ (192,117)	1,783,887
	<u>25,979,994</u>	<u>412,035</u>	<u>(192,117)</u>	<u>26,199,912</u>
Less Accumulated Depreciation for:				
Building	(5,382,459)	(421,833)		(5,804,292)
Building Improvements	(540,610)	(126,543)		(667,153)
Furniture and Fixtures	(409,140)	(159,261)		(568,401)
Computer and Equipment	(1,084,788)	(254,677)	192,117	(1,147,348)
	<u>(7,416,997)</u>	<u>(962,314)</u>	<u>192,117</u>	<u>(8,187,194)</u>
Capital Assets,				
Net of Accumulated Depreciation	<u>\$ 18,562,997</u>	<u>\$ (550,279)</u>	<u>\$ -0-</u>	<u>\$ 18,012,718</u>

The College did not have active construction projects as of June 30, 2015.

Depreciation is recognized on a straight-line basis over the estimated useful life of the asset as follows:

<u>Classification</u>	<u>Life</u>
Buildings	50 years
Building Improvements	15 years
Furniture and Fixtures	7 years
Computers and Equipment	4 years

WARREN COUNTY COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
FISCAL YEAR ENDED JUNE 30, 2015

(Continued)

Note 7: A. Accrued Expenses

As of June 30, accrued expenses consisted of the following:

	June 30,	
	2015	2014
Compensated Absences Payable - Current Portion	\$ 155,913	\$ 125,161
Compensated Absences - Long Term Portion	136,000	136,000
Net Pension Liability	<u>4,795,048</u>	<u>5,110,788</u>
	<u>\$ 5,086,961</u>	<u>\$ 5,371,949</u>

The only post-retirement benefit offered through the College is a sick leave payout of up to \$8,000 for faculty members meeting criteria contained within the faculty contract, including one year's advance notice of retirement.

B. Net Pension Liability

The Public Employee's Retirement System (PERS) net pension liability of the governmental fund types is recorded in the current and long-term liabilities and will be liquidated by the General Fund. The current portion of the net pension liability at June 30, 2015 is \$-0- and the long term portion is \$4,795,048. See Note 8 for further information on the PERS.

Note 8: Pension Plans

Substantially all of the Board's employees participate in one of the two contributory, defined benefit public employee retirement systems: the Teachers' Pension and Annuity Fund (TPAF) or the Public Employee's Retirement System (PERS) of New Jersey; or the Defined Contribution Retirement Program (DCRP).

A. Public Employees' Retirement System (PERS)

Plan Description

The State of New Jersey, Public Employees' Retirement System (PERS) is a cost-sharing multiple-employer defined benefit pension plan administered by the State of New Jersey, Division of Pensions and Benefits (the Division). For additional information about the PERS, please refer to the Division's Comprehensive Annual Financial Report (CAFR) which can be found at www.state.nj.us/treasury/pensions/annrpts.shtml.

Benefits Provided

The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of PERS. The following represents the membership tiers for PERS:

Tier	Definition
1	Members who were enrolled prior to July 1, 2007
2	Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3	Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4	Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
5	Members who were eligible to enroll on or after June 28, 2011

WARREN COUNTY COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
FISCAL YEAR ENDED JUNE 30, 2015
(Continued)

Note 8: Pension Plans (Cont'd)

A. Public Employees' Retirement System (PERS) (Cont'd)

Benefits Provided (Cont'd)

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to Tiers 1 and 2 members upon reaching age 60 and to Tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to Tier 4 members upon reaching age 62 and to Tier 5 members upon reaching age 65. Early retirement benefits are available to Tiers 1 and 2 members before reaching age 60, to Tiers 3 and 4 before age 62 with 25 or more years of service credit and Tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 50 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Contributions

The contribution policy for PERS is set by N.J.S.A. 15A and requires contributions by active members and contributing members. The local employers' contribution amounts are based on an actuarially determined rate which includes the normal cost and unfunded accrued liability. Chapter 19, P.L. 2009 provided an option for local employers of PERS to contribute 50% of the normal and accrued liability contribution amounts certified for payments due in State fiscal year 2009. Such employers will be credited with the full payment and any such amounts will not be included in their unfunded liability. The actuaries will determine the unfunded liability of those retirement systems, by employer, for the reduced normal and accrued liability contributions provided under this law. This unfunded liability will be paid by the employer in level annual payments over a period of 15 years beginning with the payments due in the fiscal year ended June 30, 2012 and will be adjusted by the rate of return on the actuarial value of assets. College contributions to PERS amounted to \$13,738 for fiscal year 2015.

The employee contribution rate was 6.92% effective July 1, 2014. Subsequent increases after October 1, 2011 are being phased in over 7 years effective on each July 1st to bring the total pension contribution rate to 7.5% of base salary as of July 1, 2018.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2015, the College reported a liability of \$4,795,048 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2014, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2013 which was rolled forward to June 30, 2014. The College's proportion of the net pension liability was based on a projection of the College's long-term share of contributions to the pension plan relative to the projected contributions of all participating members, actuarially determined. At June 30, 2014, the College's proportion was 0.026%, which was a decrease of 0.001% from its proportion measured as of June 30, 2013.

For the fiscal year ended June 30, 2015, the College recognized pension expense of \$150,782. At June 30, 2015, the College reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

WARREN COUNTY COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
FISCAL YEAR ENDED JUNE 30, 2015
(Continued)

Note 8: Pension Plans (Cont'd)

A. Public Employees' Retirement System (PERS) (Cont'd)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)

	Deferred Outflows of Resources	Deferred Inflows of Resources
Changes in Assumptions	\$ 150,782	
Changes in Proportion		\$ 182,501
Net Difference Between Projected and Actual Investment Earnings on Pension Plan Investments	<u>285,759</u>	
	<u>\$ 150,782</u>	<u>\$ 468,260</u>

Amounts reported as deferred outflows of resources and deferred inflows of resources (excluding employer specific amounts including changes in proportion) related to pensions will be recognized in pension expense as follows:

Fiscal Year Ending June 30,	Total
2015	\$ (43,722)
2016	(43,722)
2017	(43,722)
2018	(43,722)
2019	27,717
Thereafter	<u>12,194</u>
	<u>\$ (134,977)</u>

Actuarial Assumptions

The total pension liability for the June 30, 2014 measurement date was determined by an actuarial valuation as of July 1, 2013 which was rolled forward to June 30, 2014. The total pension liability for the June 30, 2013 measurement date was determined by an actuarial valuation as of July 1, 2013. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement.

Inflation Rate	3.01%
Salary Increases:	
2012-2021	2.15 – 4.40% based on age
Thereafter	3.15 – 5.40% based on age

Investment Rate of Return 7.90%

Mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (setback 1 year for females) with adjustments for mortality improvements from the base year of 2012 based on Projection Scale AA.

The actuarial assumptions used in the July 1, 2013 valuation were based on the results of an actuarial experience study for the period July 1, 2008 to June 30, 2011.

WARREN COUNTY COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
FISCAL YEAR ENDED JUNE 30, 2015
(Continued)

Note 8: Pension Plans (Cont'd)

A. Public Employees' Retirement System (PERS) (Cont'd)

Long Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on pension plan investments is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the Board of Trustees and the actuaries. Best estimates of arithmetic real rates of return for each major asset class included in PERS' target asset allocation as of June 30, 2014 are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
Cash	6.00%	0.80%
Core Bonds	1.00%	2.49%
Intermediate-Term Bonds	11.20%	2.26%
Mortgages	2.50%	2.17%
High Yield Bonds	5.50%	4.82%
Inflation-Indexed Bonds	2.50%	3.51%
Broad U.S. Equities	25.90%	8.22%
Developed Foreign Equities	12.70%	8.12%
Emerging Market Equities	6.50%	9.91%
Private Equity	8.25%	13.02%
Hedge Funds/Absolute Return	12.25%	4.92%
Real Estate (Property)	3.20%	5.80%
Commodities	2.50%	5.35%

Discount Rate

The discount rate used to measure the total pension liability was 5.39% as of June 30, 2014. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.9% and a municipal bond rate of 4.29% as of June 30, 2014 based on the Bond Buyer Go 20 Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based upon the average of the last five years of contributions made in relation to the last five years of recommended contributions. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2033. Therefore, the long-term expected rate of return on pension plan investments was applied to projected benefit payments through 2033, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

Sensitivity of the College's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the College's proportionate share of the collective net pension liability as of June 30, 2014 calculated using the discount rate as disclosed below, as well as what the College's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

WARREN COUNTY COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
FISCAL YEAR ENDED JUNE 30, 2015
(Continued)

Note 8: Pension Plans (Cont'd)

A. Public Employees' Retirement System (PERS) (Cont'd)

Sensitivity of the College's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate (Cont'd)

	Fiscal Year Ended June 30, 2014		
	1% Decrease (4.39%)	Current Discount Rate (5.39%)	1% Increase (6.39%)
College's proportionate share of the Net Pension Liability	\$ 6,032,334	\$ 4,795,048	\$ 3,756,043

Pension plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued PERS financial statements.

Note 9: Unearned Revenue

Unearned revenue consists of the unearned portion of tuition and fees for courses offered during the summer and fall, as well as advanced funding for summer courses. All tuition received for courses that were not more than 50% complete as of June 30 are recognized as tuition revenue in the subsequent fiscal year. As of June 30, 2015 and 2014, unearned revenue is a total of \$152,856 and \$153,706, respectively.

Note 10: Economic Dependency

The College receives a substantial amount of its support from federal, state and county governments. A significant reduction in the level of support, if this were to occur, may have an effect on the College's programs and activities.

Note 11: Post-Employment Benefits

Chapter 384 of Public Laws 1987 and Chapter 6 of Public Laws 1990 required PERS, to fund post-retirement medical benefits for those State employees who retire after accumulating 25 years of credited service or on a disability retirement. P.L. 2007, c.103 amended the law to eliminate the funding of post-retirement medical benefits through the PERS. It created a separate fund outside of the pension plan for the funding and payment of post-retirement medical benefits for retired State employees and retired educational employees. The cost of these benefits is funded through contributions by the State in accordance with Chapter 62, P.L. 1994. Funding of post-retirement medical premiums changed from a pre-funding basis to a pay-as-you-go basis beginning in fiscal year 1994.

The State is also responsible for the cost attributable to Chapter 126, P.L. 1992, which provides health benefits to members of PERS and the Alternate Benefit Program who retired from a Board of Education or County College with 25 years of service. The State paid \$165.8 million toward Chapter 126 benefits for 18,122 eligible retired community college members in Fiscal Year 2014.

WARREN COUNTY COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
FISCAL YEAR ENDED JUNE 30, 2015
(Continued)

Note 12: Risk Management

The College maintains commercial insurance coverage for property, liability, student accident and surety bonds. The College is a member of a joint insurance Pool for workers' compensation. Health benefits are provided to employees through the State of New Jersey Health Benefits Plan.

The College is a member of the New Jersey Community College Insurance Pool Worker's Compensation Fund (the "Pool"). The Pool provides the College with workers' compensation insurance. The Pool is a risk-sharing public entity risk pool that is both an insured and self-administered group of school Colleges established for the purpose of providing low-cost insurance coverage for its members in order to keep local property taxes at a minimum. Each member appoints an official to represent their respective College for the purpose of creating a governing body from which officers for the Pool are elected.

As a member of the Pool, the College could be subject to supplemental assessments in the event of deficiencies. If the assets of the Pool were to be exhausted, members would become responsible for their respective shares of the Pool's liabilities.

The Pool can declare and distribute dividends to members upon approval of the State of New Jersey Department of Banking and Insurance. These distributions are divided amongst the members in the same ratio as their individual assessment relates to the total assessment of the membership body. In accordance with Statement No. 10 of the Governmental Accounting Standards Board, these distributions are used to reduce the amount recorded for membership expense in the year in which the distribution was declared.

The financial statements for the Fund for 2015 were not available at the time of audit. Selected summarized financial information for the Pool at June 30, 2014 and 2013 is as follows:

	New Jersey Community College Insurance Pool Worker's Compensation Fund	
	2014	2013
Total Assets	\$ 8,190,611	\$ 8,051,148
Net Position	<u>\$ (1,956,294)</u>	<u>\$ (1,204,758)</u>
Operating Revenue	<u>\$ 2,771,601</u>	<u>\$ 2,819,181</u>
Total Expenditures and Adjustments	<u>\$ 3,667,062</u>	<u>\$ 4,220,820</u>
Nonoperating Revenue	<u>\$ 143,925</u>	<u>\$ (49,795)</u>
Change in Net Position	<u>\$ (751,536)</u>	<u>\$ (1,451,434)</u>
Member Dividends	<u>\$ -0-</u>	<u>\$ -0-</u>

Financial statements for the Pool are available at the Pool's Executive Director's Office:

New Jersey Community College Insurance Pool
PO Box B
Trenton, NJ 08690

WARREN COUNTY COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
FISCAL YEAR ENDED JUNE 30, 2015
(Continued)

Note 13: Contingent Liabilities

The College is periodically involved in claims and lawsuits incidental to its operations. In the opinion of the administration and legal counsel, the ultimate resolution of these matters would not have a material adverse effect on the financial position or operations of the College.

The College participates in federal and state assisted grant programs. These programs are subject to program compliance audits by the grantors or their representatives. The College is potentially liable for expenses which may be disallowed pursuant to the terms of these grant programs. Management of the College is not aware of any material items of noncompliance which would result in the disallowance of grant program expenses.

Note 14: Accounts Payable

The College's accounts payable as of June 30 consists of:

	<u>2015</u>	<u>2014</u>
Accounts payable, including accruals	\$ 484,458	\$ 494,368
Payroll liabilities	<u>269,843</u>	<u>258,405</u>
	<u>\$ 754,301</u>	<u>\$ 752,773</u>

The Foundation's accounts payable as of June 30 consists of:

	<u>2015</u>	<u>2014</u>
Accounts Payable - Vendors	\$ 9,567	\$ 8,871
Accounts Payable - College	<u>\$ 9,567</u>	<u>\$ 8,871</u>
	<u>\$ 9,567</u>	<u>\$ 8,871</u>

Note 15: Operating Leases

The College did not have any operating leases as of June 30, 2015, or June 30, 2014.

Note 16: Restricted Net Position

There was restricted net position of the College of \$555,181 and \$556,036 as of June 30, 2015 and June 30, 2014, respectively. The restricted net position of the College is for student group funds. The restricted net position of the Foundation is for permanently restricted awards.

Note 17: Related Party Transactions

During the fiscal years ended June 30, 2015 and 2014, the College recognized \$1,877,106 and \$1,877,106 in operating aid from the County of Warren.

WARREN COUNTY COMMUNITY COLLEGE
NOTES TO FINANCIAL STATEMENTS
FISCAL YEAR ENDED JUNE 30, 2015
(Continued)

Note 18: Unrestricted Net Position/(Deficit)

The total Unrestricted Net Position at June 30, 2015 and 2014, was (\$361,619) and (\$587,529) respectively. A deficit in the Unrestricted Net Position exists due to the net pension liability of \$4,795,048 and \$5,110,788 in 2015 and 2014, respectively. Of the total Unrestricted Net Position, the following have been designated by the Board of Trustees as of June 30, 2015:

	2015	2014
Designated for Future Projects	\$ 900,000	\$ 900,000
Designated for Building Projects	1,266,488	1,266,488
Designated for Subsequent Fiscal Year	<u>681,021</u>	<u>681,021</u>
	<u>\$ 2,847,509</u>	<u>\$ 2,847,509</u>

Note 19: Prior Period Adjustments

The District made a prior year adjustment in the District Wide Financial Statements to record the net pension liability as of June 30, 2014 as a result of implementing Governmental Accounting Standards Board (“GASB”) Statement No. 68, *Accounting and Financial Reporting for Pensions – An Amendment to GASB Statement No. 27*, and GASB Statement No. 71, *Pension Transition for Contributions Made Subsequent to the Measurement Date – an amendment of GASB Statement No. 68*.

	Balance 6/30/14 as Previously Reported	Retroactive Adjustments	Balance 6/30/14 as Restated
<u>Statement of Net Position:</u>			
<u>Governmental Activities:</u>			
Statement of Net Position:			
Liabilities:			
Non-Current Liabilities	\$ 136,000	\$ 5,110,788	\$ 5,246,788
Total Liabilities	1,217,965	5,110,788	6,328,753
Net Position:			
Unrestricted/(Deficit)	4,523,259	(5,110,788)	(587,529)
Total Net Position	23,642,292	(5,110,788)	18,531,504
Statement of Revenue, Expenses and Changes in Net Position:			
Operating Expenses:			
Institutional Support	1,897,753	5,110,788	7,008,541
Total Operating Expenses	12,443,493	5,110,788	17,554,281
Change in Net Position	577,846	(5,110,788)	(4,532,942)
Net Position - End of Year	23,642,292	(5,110,788)	18,531,504
Statement of Cash Flows:			
Operating Loss	(3,780,933)	(5,110,788)	(8,891,721)
Increase/(Decrease) in Non current liabilities	-	5,110,788	5,110,788

PART II

WARREN COUNTY COMMUNITY COLLEGE

FISCAL YEAR ENDED JUNE 30, 2015



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Report on Internal Control over Financial Reporting and on Compliance
and Other Matters Based on an Audit of Financial Statements Performed in Accordance with
Government Auditing Standards

Independent Auditors' Report

The Honorable Chairman and
Members of the Board of Trustees
Warren County Community College
Washington, New Jersey

We have audited, in accordance with the auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States and the audit requirements prescribed by the Office of Management and Budget, Department of the Treasury, State of New Jersey, the financial statements of the Warren County Community College, in the County of Warren (the "College") as of, and for the fiscal year ended June 30, 2015, and the related notes to the financial statements, which collectively comprise the College's basic financial statements, and have issued our report thereon dated November 23, 2015.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the College's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the College's internal control. Accordingly, we do not express an opinion on the effectiveness of the College's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the College's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of the internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The Honorable Chairman and
Members of the Board of Trustees
Warren County Community College
Page 2

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the College's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the result of that testing, and not to provide an opinion on the effectiveness of the College's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the College's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Mount Arlington, New Jersey
November 23, 2015



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Report on Compliance For Each Major Federal and State Program;
Report on Internal Control Over Compliance Required by OMB Circular A-133
and New Jersey's OMB Circulars 04-04 and 15-08

Independent Auditors' Report

The Honorable Chairman and
Members of the Board of Trustees
Warren County Community College
Washington, New Jersey

Report on Compliance for Each Major Federal and State Program

We have audited the Warren County Community College (the "College's") compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* and the *New Jersey State Aid/ Grant Compliance Supplement* that could have a direct and material effect on each of the College's major federal and state programs for the fiscal year ended June 30, 2015. The College's major federal and state programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal and state programs.

Auditors' Responsibility

Our responsibility is to express an opinion on compliance for each of the College's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations* and New Jersey's OMB Circulars 04-04 and 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid*. Those standards, OMB Circular A-133 and New Jersey's OMB Circulars 04-04 and 15-08 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the College's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of the College's compliance.

The Honorable Chairman and
Members of the Board of Trustees
Warren County Community College
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Opinion on Each Major Federal and State Program

In our opinion, the College complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the fiscal year ended June 30, 2015.

Report on Internal Control Over Compliance

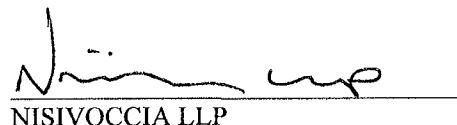
Management of the College is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the College's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal and state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal and state program and to test and report on internal control over compliance in accordance with OMB Circular A-133 and NJOMB 04-04 and 15-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the College's internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133 or NJOMB 04-04 and 15-08. Accordingly, this report is not suitable for any other purpose.

Mount Arlington, New Jersey
November 23, 2015



NISIVOCCHIA LLP

WARREN COUNTY COMMUNITY COLLEGE
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FISCAL YEAR ENDED JUNE 30, 2015

Summary of Auditors' Results:

- The Independent Auditors' Report expresses an unmodified opinion on the financial statements of the College.
- There were no material weaknesses or significant deficiencies disclosed during the audit of the financial statements as reported in the *Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards*.
- No instances of noncompliance material to the financial statements of the College which would be required to be reported in accordance with *Government Auditing Standards*, were disclosed during the audit.
- There were no material weaknesses or significant deficiencies in internal control over major federal and state programs disclosed during the audit as reported in the *Independent Auditors' Report on Compliance For Each Major Federal and State Program; Report on Internal Control Over Compliance Required by OMB Circular A-133 and New Jersey's OMB Circulars 04-04 and 15-08*.
- The auditor's report on compliance for the major federal and state programs for the College expresses an unmodified opinion on all major federal and state programs.
- The audit did not disclose any audit findings which are required to be reported in accordance with New Jersey's OMB Circulars 04-04 and 15-08 or Section 510(a) of Federal OMB Circular A-133.
- The College's programs tested as major federal and state programs for the current fiscal year consisted of the following:

	State Grant/ CFDA Number	Grant Period	Award Amount	Budgetary Expenditures
State:				
State Support				
Operational Costs	-2155-015	7/01/14-6/30/15	\$ 2,208,882	\$ 2,208,882
Tuition Aid Grant	15-100-074- 2405-313	7/01/14-6/30/15	359,364	359,364

Federal:

Student Financial Aid Cluster:				
Federal Pell Grant	84.063	7/01/14-6/30/15	2,074,480	2,074,480
Federal Supplemental Education Opportunity Grant	84.007	7/01/14-6/30/15	61,632	61,632
Federal College Work Study	84.033	7/01/14-6/30/15	31,662	31,662
Health Programs Opportunity Grant	93.093	7/01/14-6/30/15	323,156	323,156

WARREN COUNTY COMMUNITY COLLEGE
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FISCAL YEAR ENDED JUNE 30, 2015
(Continued)

Summary of Auditor's Results: (Cont'd)

- The threshold used for distinguishing between Type A and Type B programs was \$300,000 for federal programs and \$300,000 for state programs.
- The College determined to be a "low-risk" auditee for both federal and state programs under the provisions of section 530 of the Federal Circular.

Findings Relating to the Financial Statements which are required to be Reported in Accordance with Generally Accepted Government Auditing Standards:

The audit did not disclose any findings required to be reported under Generally Accepted Government Auditing Standards.

Findings and Questioned Costs for Federal Awards:

The audit did not disclose any findings or questioned costs for federal awards as defined in section 510(a) of the Federal Circular.

Findings and Questioned Costs for State Awards:

The audit did not disclose any findings or questioned costs for state awards as defined in section 510(a) of the Federal Circular and New Jersey's OMB Circulars 04-04 and 15-08.

WARREN COUNTY COMMUNITY COLLEGE
SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS
FISCAL YEAR ENDED JUNE 30, 2015

Status of Prior Year Findings:

There were no findings or questioned costs noted during the audit of the fiscal year ended June 30, 2014.

WARREN COUNTY COMMUNITY COLLEGE
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FISCAL YEAR ENDED JUNE 30, 2015

Name of Federal Agency or Department/ Pass Through Grantor/Cluster Title	C.F.D.A. Account No.	Name of Grant	Grant I.D. No.	Grant Period	Award Authorizations	Amount Received Fiscal Year 2015	Grant Expenditures Fiscal Year 2015
U.S. Department of Education Pass-Through NJ Department of Education	84.048A	Carl D. Perkins Vocational and Technical Education	PSFS718007	7/1/14-6/30/15	\$ 95,391	\$ 83,867	\$ 95,391
Student Financial Assistance Cluster:						83,867	95,391
U.S. Department of Education	84.063	Federal Pell Grant	P063P004578	7/1/14-6/30/15	2,074,480	2,074,480	2,074,480
U.S. Department of Education	84.007	Federal Supplemental Education Opportunity Grant*	P007A007578	7/1/14-6/30/15	61,632	61,632	61,632
U.S. Department of Education Total Student Financial Assistance Cluster	84.033	Federal Work Study Program*	P033A007578	7/1/14-6/30/15	31,662	31,662	31,662
Federal Family Education Loans Program:						2,167,774	2,167,774
U.S. Department of Education	84.032	Unsubsidized Direct	N/A	7/1/14-6/30/15	610,686	610,686	610,686
U.S. Department of Education Total Federal Family Education Loans Program	84.032	Subsidized Direct	N/A	7/1/14-6/30/15	433,146	433,146	433,146
Total U.S. Department of Education						1,043,832	1,043,832
						3,295,473	3,306,997
U.S. Department of Health & Human Services Pass-Through Bergen Community College	93.093	Health Programs Opportunity Grant	N/A	7/1/14-6/30/15	303,902	303,902	303,902
	93.093	Health Programs Opportunity Grant - Impact Study	N/A	7/1/14-6/30/15	19,254	19,254	19,254
Total U.S. Department of Health & Human Services						323,156	323,156
Total Federal Awards						\$ 3,618,629	\$ 3,630,153

*Represent the federal share of funds for these programs. The Federal Government authorizes the full amount but pays 75% of the authorization. The college provides the remaining 25% match.

N/A - Not Available

SEE ACCOMPANYING NOTES TO SCHEDULES OF EXPENDITURES OF FEDERAL AND STATE AWARDS

WARREN COUNTY COMMUNITY COLLEGE
SCHEDULE OF EXPENDITURES OF STATE AWARDS
FISCAL YEAR ENDED JUNE 30, 2015

Name of State Agency or Department	Name of Grant	Account I.D. #	Grant Period	Award Authorizations	Amount Received Fiscal Year 2015	Grant Expenditures Fiscal Year 2015
Department of Treasury						
	State Support Operational Costs	15-100-082-2155-015	7/1/14-6/30/15	\$ 2,208,882	\$ 2,208,882	\$ 2,208,882
	Alternate Benefit Plan	15-100-082-2155-017	7/1/14-6/30/15	215,869	215,869	215,869
					<u>2,424,751</u>	<u>2,424,751</u>
Commission on Higher Education						
	EOF Summer	15-100-074-1401	7/1/14-6/30/15	32,649	28,293	28,293
	EOF Article III	15-100-074-1401	7/1/14-6/30/15	38,064	36,098	36,098
	EOF Article IV Academic Year	15-100-074-1401	7/1/14-6/30/15	78,291	75,291	75,291
					<u>139,682</u>	<u>139,682</u>
Higher Education Assistance Authority						
	Tuition Aid Grant	15-100-074-2405-007	7/1/14-6/30/15	359,364	359,364	359,364
	NJ STARS	15-100-074-2405-313	7/1/14-6/30/15	38,840	38,840	38,840
					<u>398,204</u>	<u>398,204</u>
Total State Awards						
					<u>\$ 2,962,637</u>	<u>\$ 2,962,637</u>

SEE ACCOMPANYING NOTES TO SCHEDULES OF EXPENDITURES OF FEDERAL AND STATE AWARDS

WARREN COUNTY COMMUNITY COLLEGE
NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AND STATE AWARDS
FISCAL YEAR ENDED JUNE 30, 2015

Note 1: Basis of Presentation

The accompanying schedules of expenditures of federal and state awards present the activity of federal and state award programs of the Warren County Community College (the "College"). The College is defined in Note 1 to the College's basic financial statements. All federal and state awards received directly from federal and state agencies, as well as federal awards passed through other government agencies are included on the schedules of expenditures of federal and state awards. Because the schedules present only a selected portion of the operations of the College, they are not intended to and do not present the financial position, changes in net position or cash flows of the College.

Note 2: Summary of Significant Accounting Policies:

Expenditures reported on the accompanying schedules of expenditures of federal and state awards are reported on the accrual basis of accounting.

Note 3: Relationship to Basic Financial Statements

There is an adjustment needed to reconcile the Schedule of Expenditures of Federal and State Awards to the basic financial statements. The adjustment for federal awards is (\$2,045,480) and the adjustment for state awards is (\$2,211,362). The adjustment is necessary because the College must reflect the entire drawdown amounts on the Schedules of Expenditures of Federal and State Awards. In the basic financial statements, the College is only reflecting the revenue and expenses pertaining to the College, and is not accounting for awards that pass through the College and are refunded to the students.

Note 4: Relationship to Federal and State Financial Reports

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.